

Appendix A

1. Strategic Risk Update, Corporate Board 17 January 2022, for reporting to C&YP OSC

For each strategic risk, a **residual risk score is applied, using a consistent risk assessment matrix [(impact x likelihood) + impact]**. The positive impact of existing control and mitigation measures is also considered.

Priority Areas and Risk Appetite	Risk number (Corporate Risk Register)	Mitigation Approach	Lead Directorate	Residual Risk Scores Corporate Board assessment			
				Feb 2021	Oct 2021	January 2022	Direction of Travel
Vibrant Economy and Places	03. Risk of education and skills gaps widening and inability to catch up to regain pre-pandemic levels of attainment after restricted access to school learning settings, lasting mental health and child development impacts.	Social Inequalities Strategy Education Strategy. WRIF investment allocations and new WCC business support funds to expand new skills and learning opportunities.	Communities	16	12	12	➡
Best Lives	05. Risk of Post Pandemic widening of social and health inequalities and inability to catch up, compounded by challenges in healthcare catch up and cost of living increases, e.g., increased waiting lists for treatments and the emergence of long covid, resulting in worsening outcomes for our communities.	Community Powered Warwickshire programme and access to levelling up initiatives and catch up funds. People Strategy & Commissioning Plans 2020-22. Health, Well Being and Self Care, Integrated and Target support.	People	16	16	16	➡
Risk Appetite: Community safety and well being, Safeguarding.	06: Risk of failings in the protection of vulnerable children in our communities and the potential for legal and reputational damage to the Council.	Children and Families service plan and owned strategies; Children & Families Improvement Action Plan implemented, services rated as "good" Jan 22. Child Friendly Warwickshire Strategy.		10	10	10	➡
(Minimalist)	08: Risk of continued and increasing levels of disruption to care markets and impacts on the supply of core provision and cost pressures from inflation, demand and legislative changes.	Integrated Commissioning approach provides some flexibility to respond to pressure points. Market viability framework; market intelligence and engagement will inform market analysis and future plans (fee levels, provider support).		12	12	16	⬆
	13. Risk of insufficient resources to match the increasing demand for SEND provision and not achieving our SEND and Inclusion ambitions, worsening outcomes for our communities, damaging the council's financial resilience and potential for reputational damage to the council.	Education Strategy Closing the Gap Board review. SEND & Inclusion Change Programme and oversight of Ofsted Local Area inspection improvement actions (Local Area Written Statement of Action). Progress on all sub projects is overseen by the Better Lives Delivery Group.	Communities	Escalated from Service Risk level	16	16	➡

